## **Turning Data into Impact**

**Husein Abdul-Hamid** 

14TH SESSION OF THE OIC-STATCOM

October 2025 Ankara, Turkiye



## **Content**

- Processes that link data to learning outcomes
- Assessing Foundational Learning
- Strengthening EMIS:
  - Trends and Innovations: Adaptive Tools and AI in EMIS
  - Key Considerations: Data Security, Ethics, and Cost
- Conclusion



## **Two Core Systems**

#### **Measurement System**

- National assessment
- Assessment of learning especially foundational skills
- Utilize assessment to improve teaching pedagogy and learning process
- Learning at the right level and provide support for all

#### **Data System**

- Data for learning and efficiency
- Evidence based management and improvement
- Information must be integrated
- Utilization is key

## Why Data Matters in Education?

#### **Monitoring Equity in Education**

(Track disparities, support inclusion)

#### **Enhancing Accountability**

(School performance, comparisons)

#### **Improving School Management**

(Streamline admin & decisions)

#### **Expanding Access to Education**

(Enrollment, distance learning)

#### **Enabling Global Reporting**

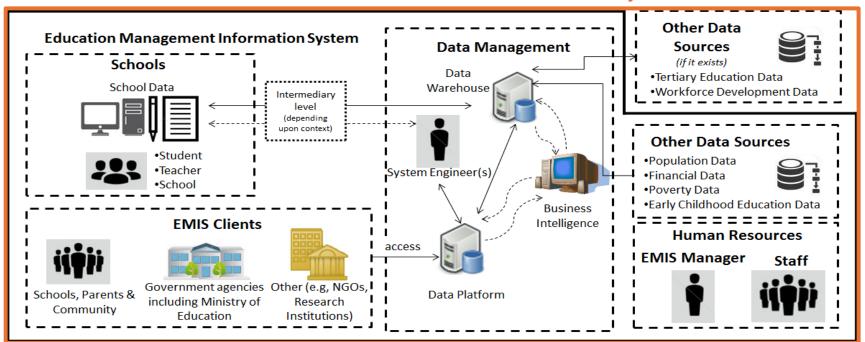
(SDG 4, benchmarking)



## **Using EMIS to Strengthen Education Systems**

**Education Management Information System (EMIS)** is an integrated system that collects, analyzes, and shares data on education inputs, processes, and outcomes to inform policy, improve system performance, and enhance learning.

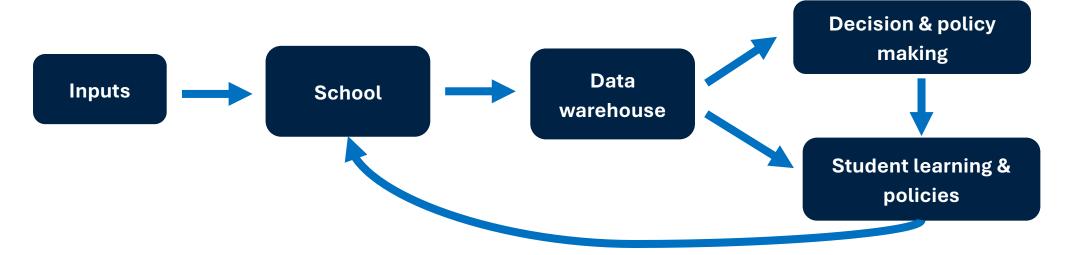
#### How EMIS Works: From School Data to Smarter Policy Decisions



The value of EMIS
lies in how well data
is used to drive
improvements in
learning and inform
policy decision



## **How Education Data Supports Learning and Equity**



#### **Data-Driven Decision Making**



- Monitor student progress
- Assess and improve curriculum effectiveness
- Support evidence-based policy development

#### **Resource Allocation and Planning**



- Targeted funding
- Infrastructure and facilities planning



#### **Teacher Support & Development**

- Professional development needs
- Teacher resource allocation
- Teacher evaluations



#### **Personalized Learning and Early Intervention**

- Identifying at-risk students
- Tailored instructional strategies & support



## **Problems Categorized by EMIS Value Chain**

**Pre-Start Operational Output Long Term** Input Data Quality Lack of Funding Leadership Culture Technology Data Use Sustainability comprehensive Coordination Training vision Capacity 35 Number of projects 30 15 10 Pre Start Operations Output Sustainablity Input

**WORLD BANK GROUP** 



#### **EMIS VALUE CHAIN**



#### **Pre-Start**

- ✓ EMIS seen only as tool to allocate school grants
- ✓ Lack of complete EMIS strategy and supporting policies

#### Input

- Donor funded
- ✓ Limited EMIS Budget
- ✓ Poor vendor experience
- ✓ Lack of training

#### **Operational**

- ✓ Local governments not involved
- ✓ Uncoordinated donor efforts
- Not integrated with other units

#### **Output**

- ✓ Validation issues
- ✓ Weak incentives
- ✓ No ownership of data
- ✓ Data not fully used in decision making
- ✓ No learning information

#### **Long Term**

- ✓ Data seen as a hammer than torchlight
- ✓ No investment

## What Makes an EMIS Successful?

### **Enabling Environment**

• Legal frameworks, institutional structures, skilled staff, infrastructure, budget, and a data-driven culture.

#### **System Soundness**

• Strong architecture, full data coverage, analytics capacity, flexibility, and reliable maintenance.

#### **Quality Data**

 Accurate, timely, complete, and methodologically sound data that users can trust.

## **Utilization for Decision Making**

 Accessible data used by all stakeholders for planning, monitoring, and learning

## **Comparing traditional EMIS and EMIS 2.0**

	Traditional EMIS	EMIS 2.0: Moving from compliance to learning
Data collection and entry	Manual, paper-based or basic Excel spreadsheets used widely. school-level entry. Data often collected annually or quarterly	Mostly digital, with mobile data collection apps and real-time; Near real-time or continuous data collection in many systems.
Data quality and timeliness	Delays in data reporting (up to 6–12 months); Frequent inconsistencies and incomplete records.	Faster reporting cycles; dashboards update monthly or in real-time; Improved accuracy via validation rules, AI-based anomaly detection.
Technology and architecture	Centralized, siloed databases/ Limited scalability; poor user interfaces.	Cloud-based, modular, and interoperable systems; Scalable platforms with mobile-friendly, user-centric designs.
Use of data	Primarily used for reporting to donors and compliance. Limited analysis; few policymakers use EMIS directly	Actively used for decision-making, planning, and early interventions. Dashboards, AI insights, and user training make EMIS widely accessible.
Integration with other systems	Little to no integration with health, HR, or finance systems; Weak links to national ID or student tracking	Interoperable with HRIS, finance, learning management systems (LMS), etc.; Increasing use of unique student IDs and GIS-linked school data.
Advanced analytics and Al	Static reports and basic descriptive stats. No machine learning; low use of data science.	Al-powered predictive analytics, dashboards, and real-time alerts; Early warning systems, dropout prediction, and learning outcome analysis.
Inclusivity and coverage	Often excluded refugees, private schools, or non- formal education	Expanding to include marginalized groups, refugee learners, and remote schools.
User engagement and training	Limited training, mostly central-level use; EMIS seen as bureaucratic or top-down.	Wider capacity-building at district, school, and even teacher levels.  Now seen as a planning and support tool for schools and systems.

## **Learning Poverty** and SDG 4

#### **Learning Poverty**

The percentage of 10-year-olds unable to read and understand a simple story. It measures foundational reading skills & highlights a global education crisis **6** 

#### SDG 4 Goal: "Ensure inclusive and equitable quality education for all."

Key Targets Linked to Learning Poverty:

- 4.1: Universal primary and secondary education
- 4.6: Literacy and numeracy for youth and adults

#### 🌑 The Global Learning Crisis (as of 2022)

- 57% of children in LMICs are in learning poverty
- >90% in low-income countries
- COVID-19 worsened the crisis

#### **%** Solutions:

- Strengthen early grade reading
- Invest in teacher training
- Provide learning materials
- Use data for improvement
- Scale remedial programs

#### 🎯 Goal: Cut learning poverty in half by 2030

A joint mission by the World Bank, UNESCO, and UNICEF

## Multi-Tiered System of Support (MTSS)

EMIS enables real-time monitoring and datainformed decision-making across all tiers of student support. Who: All students
Focus: High-quality instruction
Goal: Prevent academic problems
Monitoring: Benchmark assessments

Universal Support

Tier 1

**Tier 2**Targeted Support

Who: Students not progressing in Tier 1 Focus: Small group instruction

Setting: 2–3 sessions/week

Monitoring: Frequent progress checks

Who: Students with persistent challenges Focus: Individualized, intensive support Setting: 1:1 or very small groups

Monitoring: Daily or weekly

**Tier 3**Intensive Support

MTSS integrates academic and behavioral support, using EMIS data to target needs and monitor progress



# Response to Intervention (RTI) Systems Support Early Literacy and Reduce Special Education Referrals

#### RTI in U.S. Schools (K-3 Focus)

- Mandated under IDEA (2004) to support struggling students.
- Integrated into MTSS: combines academic & behavioral support.
- Most used in reading, growing in math and writing.
- RTI data helps distinguish between learning disabilities and instructional gaps.

#### RTI-Inspired Model: Room to Read (India)

- **Tier 1:** All students get foundational reading with structured storybooks and teacher training.
- **Tier 2:** Struggling readers receive small group instruction.
- **Tier 3 (informal):** Peer support or tutoring in low-performing schools.
- Monitoring: Baseline + fluency/comprehension checks every few months.

#### **Global Relevance**

- Canada uses RTI data in inclusive education frameworks.
- Australia & the UK apply similar tiered support models under different names.



## How EMIS Enables Data-Driven Student Support in **RTI/MTSS Systems**

#### **Key Conditions**

- Data Collection & Analysis
- Collaboration
- Professional Development
- Interventions
- Communication with Families

#### **Student Academic & Behavioral Data**

- Grades/performance levels
- Benchmark assessments
- Intervention monitoring
- Behavioral and SEL data

#### **EMIS Storage & Safeguards**

- Tiered data by level of support
- Track progress over time
- Privacy, encryption, role-based access (e.g., FERPA)

**EMIS enables a continuous data cycle** — collecting, using, and protecting studentlevel data to inform timely and effective support for academic and behavioral needs. WORLD BANK GROUP



## **Trends** in Data Use to Support All Children **Achieve Strong Foundational Learning**



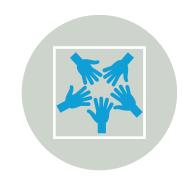
Al and machine learning for predictive analytics



Real-time dashboards for personalized learning



Data driven tutoring services



Cross-sector data integration and harmonization of programs for better (e.g., health, social services, incentive systems)

## Data and Digital Tools Supporting Refugee Students

Real-world innovations helping refugee children access, engage, and succeed in education

Country	Initiative & Results	
Jordan	Math App to improve skills among Syrian and Jordanian students	
Kenya	Vodafone Instant Classroom led to <b>15% improvement in attendance</b> (Dadaab camp)	
Chad	Enhanced EMIS enables better <b>educational planning</b> for refugee populations	
Türkiye	Language & mental health-focused program improved Turkish and Math outcomes; reduced absences	



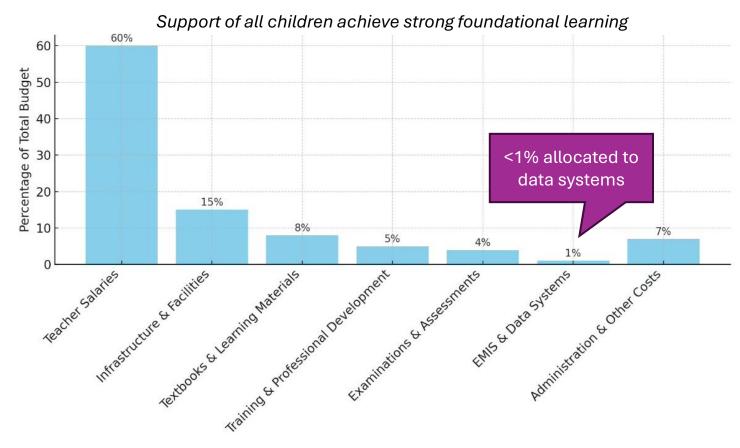
#### **Global Examples**

- **UNESCO-UNHCR collaboration** helps integrate refugees into national EMIS
- Global advocacy: Push for inclusion of refugees in **national data systems** for better planning and services



## Investing in EMIS Is Essential to Strengthen Education Systems

EMIS receives <1% of education budgets in many countries — despite its role in supporting planning, equity, and learning outcomes



Data systems are essential for delivering, monitoring, and improving foundational learning — yet remain severely underfunded



## **Estimated Cost Breakdown for Al-Enhanced EMIS** Implementation

#### System Design and Development

Needs Assessment: \$20,000 - \$100,000

System Architecture & Al Model Design: \$100.000 - \$500.000

Software Licensing: \$50,000 -\$200,000/year

#### Infrastructure Setup

Cloud Services / Hosting: \$30,000 -\$150,000/year

Hardware: \$100,000 -\$500.000

Internet Connectivity: \$50,000 - \$300,000

#### **Data Integration** & Management

Data Cleaning & Migration: \$50,000 -\$200,000

Interoperability with National Systems: \$50,000 - \$150,000

Al Data Pipelines: \$40,000 - \$120,000

#### Capacity **Building & Training**

Central-Level Training: \$30,000 -\$100,000

School-Level Training: \$100,000 -\$300,000

**Technical Support** Contracts: \$30,000 \$80,000/year

#### Al Model Development & **Testing**

Predictive Analytics: \$50,000 - \$150,000

NLP Tools: \$30,000 -\$80,000

Dashboard Visualization: \$20,000 - \$100,000

#### Monitoring, Evaluation, and Learning (MEL)

Baseline & Endline Studies: \$50,000 -\$150,000

System Usage Analytics: \$20,000 -\$70,000

Independent Evaluation: \$100,000 - \$200,000

#### **Total Estimated** Costs

Pilot Project (100-200 schools): \$500,000 - \$1.5 million

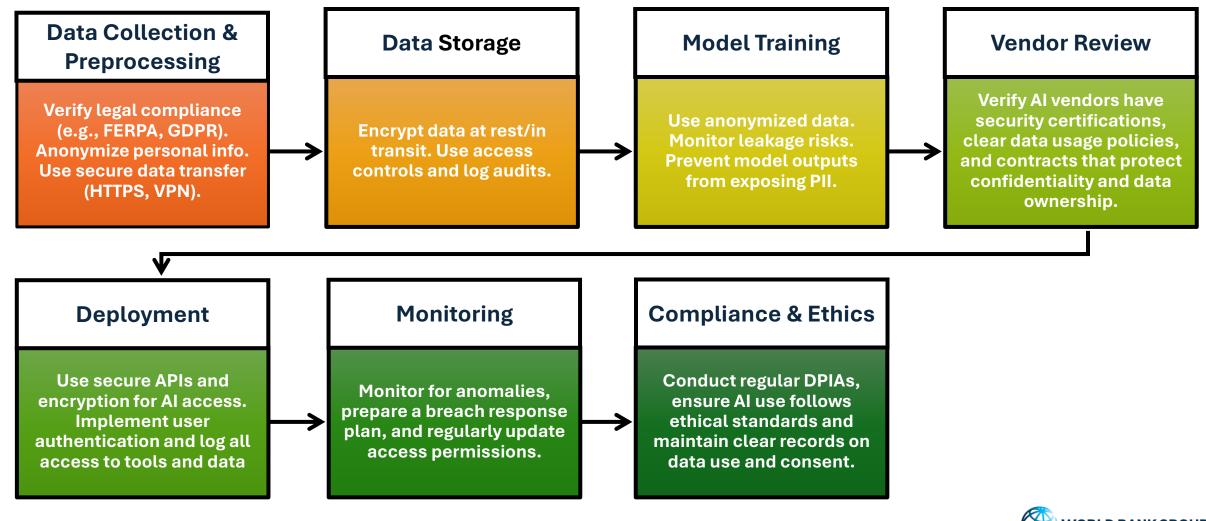
Mid-Scale (500-1,000 schools): \$2 million - \$5 million

National Scale (2,000+ schools): \$5 million - \$10+ million



## **Ensuring Data Security When Using AI in Education**

A step-by-step checklist to protect student data and uphold ethical use of AI tools





## Using Data Responsibly: Ethical and Practical Guidelines

Key considerations for privacy, transparency, and safeguarding learning integrity

#### **Data & Consent**

#### **Informed Consent**

Clearly explain how AI will be used in learning. Get explicit consent for collecting personal data or learning behavior, and offer opt-out options when possible.

#### **Privacy & Data Protection**

Securely collect, store, and process student data using AI tools that follow FERPA or GDPR. Limit data collection to what's needed for learning goals.

#### **Transparency**

Be transparent about AI's role in content, feedback, or assessments. Help students understand its capabilities and limitations to prevent over-reliance.

#### **Bias & Oversight**

#### **Bias Mitigation**

Regularly check AI tools for bias in content, feedback, or grading. Ensure they promote inclusivity and don't disadvantage any student group.

#### **Human Oversight**

Al should support—not replace—teachers. Educators must monitor Al outputs and step in to ensure accuracy and relevance.

#### **Pedagogical Alignment**

Use AI tools that align with learning goals and enhance instruction—avoid adopting tech for novelty alone.

#### **Student Empowerment**

#### **Feedback & Improvement**

Gather feedback from students and teachers, and refine Al use based on outcomes and ethical considerations.

#### **Digital Literacy Education**

Encourage students to engage critically with AI, understand its limits, and reflect on its impact on their learning and data

## Conclusion

- ✓ Strong integrated Learning Assessment and EMIS systems are essential to improve schools and learning quality and equity.
- ✓ Investing in the system infrastructure, training at all levels, and improving the culture of utilizing data are key
- ✓ Data strategy, policies and legal framework are crucial
- ✓ Think of sustainability
- ✓ Don't reinvent the wheel (learn from others and share tools)

## **Thank You!**

habdulhamid@worldbank.org